



**Deployment model  
and current  
realities/challenges  
for the TBPS**



# Gang Growth



Substance  
Dependency

High  
Demand

High  
Prices



# Criminal Opportunities

## Traditional Organized Crime (TOC)

- Importation & Distribution of Drugs
- Money Laundering

## Street Level Gangs

- Largely Ontario based (GTA & Ottawa)
- Primary membership: youth & young adults
- Thousands of members in Ontario
- Transportation of drugs, currency, and firearms/weapons
- Local drug trafficking
- Intimidation, debt enforcement and related violence
- Very mobile (airlines, rental, and owned vehicles)



# Underground Economics



- \$2,800/day/drug house
- \$46,000,000 /year

*50 to 75 Drug Houses*



# Enforcement



## Nearly \$250K in drugs, cash seized by Thunder Bay, Ont., police in drug trafficking investigation



Search warrant executed in Trillium Court area led to the seizures and arrests Thursday

CBC News - Posted: Apr 10, 2021 9:00 AM ET | Last Updated: April 10



Two male suspects were arrested along with the seizure of nearly \$250,000 in drugs and cash during the execution of a search warrant by Thunder Bay and Ontario police on Thursday. (Supplied by Thunder Bay Police Service)

Nearly \$100,000 worth of drugs and an estimated \$150,000 in cash was seized by Thunder Bay police on Thursday as they executed a search warrant at a residential address in the zero-to-100 block of Trillium Court in the northwestern Ontario city.



## Two Thunder Bay drug busts result in seizures of fentanyl, crack cocaine



CBC News - Posted: Mar 03, 2021 3:10 PM ET | Last Updated: March 3



Thunder Bay police seized quantities of suspected fentanyl and crack cocaine, as well as \$15,000 in cash, after executing a search warrant at a home in the city's Westfort neighbourhood on Tuesday. (Thunder Bay Police Service)

Two men were arrested after Thunder Bay police seized drugs with an estimated street value of over \$170,000.

# 67 Drug Warrants

January to November 2021

TUESDAY, NOVEMBER 30, 2021

WWW.CHRONICLEJOURNAL.COM

THUNDER BAY, ONTARIO \$1.25

# Teenagers arrested on drug charges

15-year-old Toronto male, 16-year-old Oshawa teen and Toronto man facing possession charges

THE CHRONICLE-JOURNAL

Police arrested three Greater Toronto Area males — two of whom are teens — and seized drugs and cash following an early morning disturbance call on the city's north side Monday.

Thunder Bay Police Service officers were dispatched to a residen-

tial address on Picton Avenue just before 12:30 a.m. on Monday following reports of a disturbance.

When police entered the home, they located three males and a female. Police learned an altercation had occurred inside the home.

Further investigation revealed the three males were connected to

suspected drug-trafficking activity.

Police located and seized a quantity of suspected cocaine, a quantity of suspected heroin and cash.

The estimated potential street value of the drugs seized totals more than \$45,000.

The three males were subse-

quently arrested and transported to TBPS headquarters.

Hussein Abdullahi Ibrahim, 26, of Toronto, a 15-year-old Toronto male and a 16-year-old Oshawa male were all charged with possession of heroin for the purpose of trafficking, possession of cocaine for the purpose of trafficking and

possession of property obtained by crime under \$5,000.

The identity of the youths are being withheld in accordance with the Youth Criminal Justice Act.

All three accused appeared in bail court on Monday and were remanded with future appearance dates.



# Drug Enforcement Statistics

*January to November 2021*

<b>Persons Arrested</b>	<b>310</b>
<b>Persons Outside Thunder Bay</b>	<b>192</b>
<b>Criminal Code Charges</b>	<b>767</b>
<b>Drug Related Charges</b>	<b>453</b>
<b>Home Take Overs</b>	<b>54</b>
<b>Firearms Seized</b>	<b>21</b>
<b>Drugs Seized</b>	<b>\$3,397,950</b>
<b>Currency Seized</b>	<b>\$938,758</b>

<b>Drug Overdoses Total</b>	<b>300</b>
<b>Fatal Drug Overdoses</b>	<b>77</b>



# The Continued Threat



- Endless Supply of Drugs
- Large Source of Gang Members
- Violence



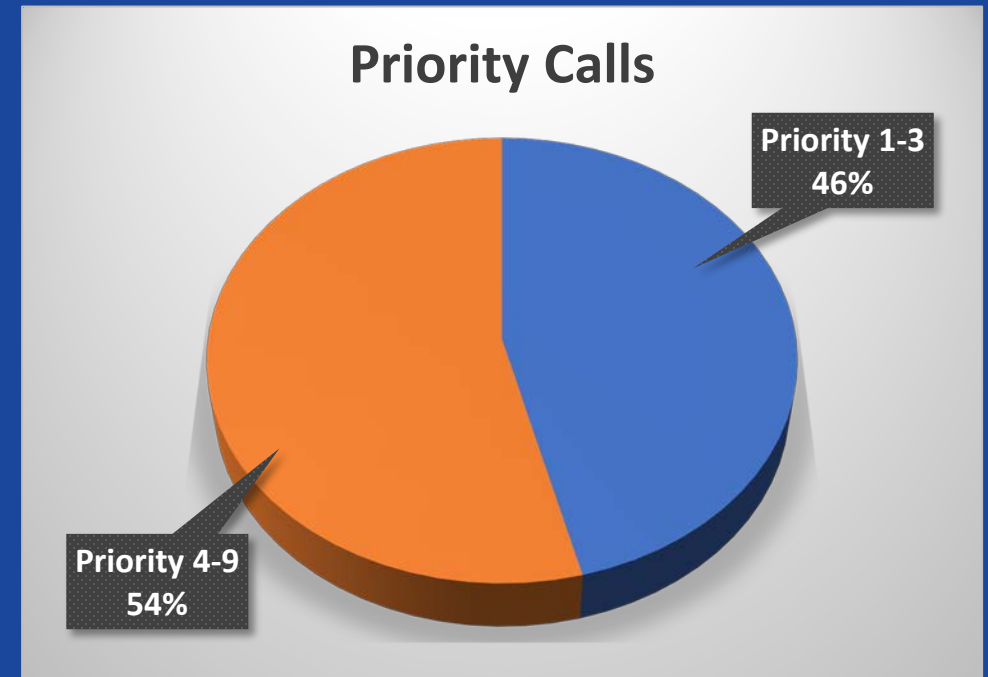
- Drug Trafficking Profits Doubled
- High Demand
- Local Trafficking Connections Grow



# Calls For Service

Over 51,000 Calls – Year To Date

Violent Crime	1,532
Property Crime	3,033
Traffic	7,796
Intoxicated Persons	1,410
Mental Health	1,707
Missing Persons	527
Family Violence	2,956
Follow Up Calls	7,133
Weapons	452
Sudden Deaths	321
Homicides	5
Attempted Homicides	4







# Community Wellbeing

- High addiction rate
- Increasing number of overdoses
- Mental health issues



	2016	2017	2018	2019	2020	Hrs/Call
<b>Mental Health</b>	1,288	1,548	1,690	1,929	1,802	5
<b>Family Violence</b>	3,309	3,413	3,391	3,469	3,500	4
<b>Missing Persons</b>	895	891	843	862	638	5
<b>Intoxicated</b>	3,218	3,242	2,615	2,374	2,190	2



Average time commitment by front line officers per call for service (2 officer deployment):

- Assault call with a suspect present – 5 hours
- Domestic dispute call – 4 hours (not including f/up by DVU)
- Liquor Licence Act violation in progress – 2 hours
- Mental Health Act call – attempt suicide – 5 hours
- MVC no injuries – 2 hours
- Sudden death investigation – 25 hours

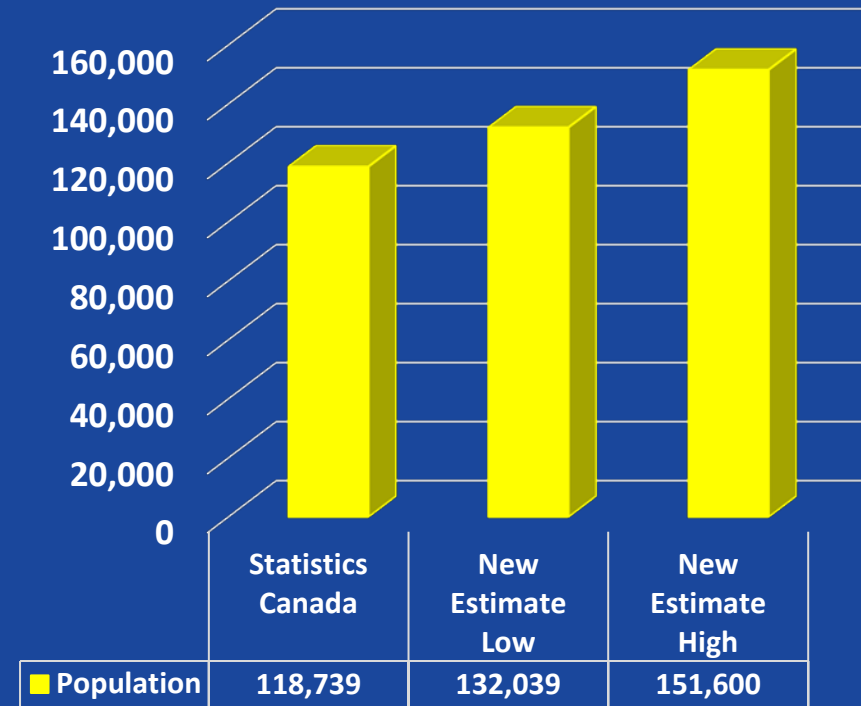


## Current sworn member allocation:

- 55% front line patrol/reactive response
- 29.5% Criminal Investigation Branch and Intelligence Unit
- 9.5% Community Services Branch/proactive response
- 6% Court security and senior management



# TBPS Jurisdiction – True Population



**Statistics Canada:**  
118,739 (2020)

**New Estimates:**  
132,039 to 151,600  
(Anishnawbe Mushkiki Report 2021)



## Current Statistics:

January to December 12<sup>th</sup>, 2021 – 321 sudden death investigations

### Crime Severity Index in 2020

Thunder Bay – 98.03

Ontario – 55.6

Canada – 73.4

### Clearance Rates for 2020

Thunder Bay – 55.73

Ontario – 40.18

Canada – 37.08



# Community Expectations





## New Strategic Plan Objectives

- Lens on partnership response to incidents.
- Increased proactive approach and officer presence in high schools and preventative programs.
- Increased police presence in key neighbourhoods, downtowns and other at-risk areas.
- Increased physical police presence on streets in the form of foot and bike patrol, and community liaison/resource officers.
- New workforce or human resources plan to address the gaps between the existing operating model and the model needed to achieve the Police Service's future vision for policing.



Time to reimagine police  
response and deployment  
and  
to recalibrate public  
expectations.





## New Service Delivery Model – Next Steps

- Deep data dive
- Triage of calls for service
- Differ calls to online or call back unit
- Response times
- Redirection of calls elsewhere
- Amalgamation of units
- Best practices in the province
- Vision of the strategic plan



## Current realities

- High volume of complex and serious calls and mental health crisis calls
- Extremely active, violent and lucrative drug trade that impacts all of our neighborhoods
- High volume of non criminal calls for service and an expectation by the public that we always attend
- Specialty units (Major Crime and Intelligence) operating beyond capacity
- We service a much larger population than what we are already under funded for
- The current strategic plan sees more resources directed to proactive initiatives and a greater police presence